1) An often-overlooked key factor leading toward higher productivity is

- 1. diligence--willingness to work harder.
- 2. the ability to keep working on something even if it's wrong.
- 3. trusting people who are smarter to make the right decisions.
- 4. getting more people.
- 5. getting fewer people to put in longer hours to get the work done.
- 6. Rational laziness.
- 7. thorough and persistent cost-cutting strategies.
- 8. none of the above.
- 9. all of the above.

2) The best way to get people to make decisions in pursuit of company goals is to

- 1. identify responsibility for each decision and punish or reward people for results in each case.
- 2. promote the winners, demote the losers.
- 3. get as much data as you possibly can before ever making any decisions regardlesss of cost.
- 4. depersonalize decisions by agreeing on a process to give the best expected results and apply it with reasonable consistency. Reward people for the process.
- 5. get rid of people who make mistakes.
- 6. supervise people more closely so they don't make selfish decisions.
- 7. do everything by committee.

3) When should you get more information?

- 1. When the information is relevant and could change the outcome.
- 2. When you don't have anything better to do on nights and weekends.
- 3. When the information is worth more than it costs.
- 4. Whenever your boss hasn't told you what else to do before quitting time.
- 5. Whenever there's any more information to get.
- 4) Stadium sales of Anchovy ice-cream are weather dependent. Profit is only \$5K in cold weather, but \$50K in warm. An alternative is to chocolate coat them. Chocolate covered anchovies sell better in cold weather. Profit is \$20K in cold weather, \$15K in warm. At what probability of warm weather would you be indifferent between these two businesses?
 - 1. Pwarm = 50%
 - 2. Pwarm = 150%
 - 3. Pwarm = 30%
 - 4. 100% of each
 - 5. Pwarm = 25/35
 - 6. Pwarm = 35/25
- 5) You are selling cameras that have normally distributed lifetimes with a mean of 5 years and standard deviation of 2 years. How long should you make the warranty so that there will be less than 10% chance of fatal breakdown within the warranty period?
 - 1. 1.05 yr.
 - 2. 0.05 yr.
 - 3. 2.44 yr.
 - 4. 6.72 yr.
 - 5. 7.5 yr.